



Approach Paper

Historic Impact Capitalisation of SDC's bilateral cooperation in Central America (Nicaragua, Honduras, El Salvador), Cuba, Haiti, Bolivia, Ecuador and Peru

Half a Century of the Swiss Agency for Development and Cooperation in Latin America and the Caribbean – What Remains?

17.02.2022

Contents

1.	Introduction & Context.....	2
1.1.	Purpose.....	2
1.2.	Background.....	2
2.	Objectives and Scope.....	3
2.1.	Objectives.....	3
2.2.	Scope.....	4
3.	Guiding Questions.....	4
4.	Methodology & Process.....	5
4.1.	Inception phase.....	6
4.2.	Implementation phase I: Meta-analysis of the broad historic results achieved.....	6
4.3.	Implementation phase II: Sectoral / Thematic Deep-Dives.....	6
4.4.	Reporting phase.....	7
4.5.	Dissemination phase.....	7
5.	Deliverables.....	7
5.1.	Inception Report.....	7
5.2.	Meta-Evaluation Report.....	8
5.3.	Five Sectoral / Thematic Deep-Dives.....	8
5.4.	Summary Meta-Evaluation and Capitalisation Report.....	8
5.5.	Short Videos & Presentations for Dissemination.....	8
6.	Organisation of the Evaluation and Capitalisation.....	9
6.1.	SDC Directorate.....	9
6.2.	SDC Steering Group.....	9
6.3.	SDC Evaluation Manager.....	10
6.4.	Evaluation and Capitalisation Team (Consultant).....	10
7.	Timeframe.....	11
8.	Application Procedure.....	12
9.	Contracting.....	12
10.	Enclosures.....	12
	Enclosure 1: Members of the SDC Steering Group.....	13
	Enclosure 2: Literature list SDC strategies, programmes and evaluations in LAC.....	14



1. Introduction & Context

1.1. Purpose

The overall purpose of the planned **Historic Impact Capitalisation** on half a century of SDC's bilateral development cooperation in Latin America and the Caribbean (LAC) is ethical¹. It seeks to inform political leaders and citizens in Switzerland and in LAC on how Swiss public funds have contributed to poverty reduction and on what other sustainable results have been achieved. It will do so by providing a historical account of the development cooperation between Switzerland and each country by documenting and recording what has taken place and what has been accomplished; and by gathering a summary of the experiences and lessons learned from the bilateral cooperation. This account shall then provide guidance to each partner government and other national and international partners that may step in after SDC to take-over some of the different projects and programmes in LAC, and it shall provide lessons learned for current and future development cooperation of SDC in other contexts as it concerns the first ever phasing-out of SDC's bilateral cooperation from an entire region. This Approach Paper outlines the detailed requirements for the **Historic Impact Capitalisation**.

1.2. Background

Switzerland's Strategy for International Cooperation (IC) 2021-24 foresees a gradual phasing-out of the FDFA's bilateral cooperation from LAC until 2024. The IC Strategy specifies that "...in the conclusion of the programmes, care will be taken to ensure the sustainability of the results achieved..." (p. 2636, German version). Against this background, SDC's Division Latin America and Caribbean (DLAC) has initiated an **institutional knowledge management** effort to accompany the phasing-out from LAC, in consultation with SDC's Knowledge-Learning-Innovation Division and SDC's Evaluation and Corporate Controlling Division. As part of this initiative, this **Historic Impact Capitalisation** exercise is being launched to capture the achievements and lessons learned from SDC's bilateral engagement in LAC.

Switzerland's first development cooperation initiatives in LAC began in Bolivia in 1961. The first commitments of Switzerland's Technical Cooperation Service (Dienst für Technische Zusammenarbeit DTZ) were made through financial contributions to Swiss NGOs. These first initiatives were motivated, in particular, by a parliamentary request to make use of the long experience of mission stations, and thus the DTZ began supporting the Swiss and Elsaess Redemptorist Province in Valle-grande and in Reyes/Beni in Bolivia as the first Swiss official development assistance in LAC.² Subsequently SDC's bilateral cooperation was extended in South America to Peru in 1964 and to Ecuador in 1969. Whereas SDC's bilateral cooperation will remain present in Bolivia until 2024, it phased-out its bilateral programmes in Peru and Ecuador already in 2011 and 2009 respectively.

In 1978 SDC's bilateral cooperation began in Central America with a programme in Honduras and a year later in Nicaragua. In 1987 SDC started a bilateral cooperation with El Salvador too. Until 1990, SDC's programme in Central America was headquartered in Honduras. From 1990 onwards the regional office of SDC moved to Nicaragua, establishing a regional programme that prioritised Honduras, Nicaragua and El Salvador. The latter programme was closed in 2008, while the programmes in Honduras and Nicaragua will phase-out by 2024.

In the year 2000 SDC's bilateral cooperation in LAC also started in the Caribbean with a programme in Cuba. Initially based on several pilot projects, it became a special programme in 2004, supporting mainly local actors' initiatives, as well as initiatives of civil society and state actors. SDC's engagement in Cuba evolved in 2013 from a special programme to becoming a

¹ "Ethical" as defined in "The Road to Results", Linda G. Morra & Ray C. Rist, 2009

² "Zur Geschichte der schweizerischen Entwicklungszusammenarbeit in Bolivien", p. 2, DEH, 1984
https://www.alexandria.ch/discovery/delivery/41BIG_INST:ALEX/12369483460001791?lang=de



priority country for its bilateral cooperation. It will phase-out in 2024. In 2006 Haiti became a special humanitarian programme of SDC in light of the country's multidimensional vulnerability and fragility. In 2009, a medium-term programme Haiti 2010-2012 was elaborated. However, after the major earthquake in 2010, a medium-term programme 2011-2013 was instead drawn up immediately, and subsequently Haiti became a priority country for SDC's bilateral cooperation. After its phasing-out by 2024, the humanitarian aid engagement in Haiti will continue from 2025 onwards.

SDC's bilateral cooperation in LAC focused initially on rural development (agriculture, forestry, water) and technical and vocational skills development, and later on governance themes with a focus on decentralisation. While the initial Swiss projects consisted mainly of singular initiatives with a strong technical focus, like the production of vegetables or cheese, the Swiss programmes in LAC started to take a more sectorally integrated approach towards the end of 1970s and the 1980s in order to seek more holistic impact. This was followed by Swiss support for local self-development and community-led efforts in the 1980s and 1990s. From 2000 onwards, the programmes in LAC took a stronger focus on gender equality and social inclusion, as well as conflict sensitive programme management, while the rural development and technical and skills development domains evolved into more holistic climate, environment and natural resource management, as well as inclusive economic development domains.

2. Objectives and Scope

2.1. Objectives

The **Historic Impact Capitalisation** is based on three distinctive objectives that intend to capture the dimensions of evaluation, documentation and capitalisation, as well as to serve a communication purpose. The main focus will lie on the capitalisation aspect and objective 2.

- (1) *To capture the **impact** on poverty reduction and **effectiveness** and **sustainability** of other results achieved through SDC's historic bilateral cooperation engagement in LAC* → Documentation & Evaluation
- (2) *To identify **lessons learned** that are relevant to partner governments and national or international partners in LAC, as well as to SDC in other contexts currently and in future* → Evaluation & Capitalisation
- (3) *To provide content material to **communicate on and to appreciate SDC's historic results** in LAC, aimed at the public and political leaders in Switzerland and in LAC* → Communication

Objective 1 will provide a historical background of SDC's bilateral development cooperation in each country and region by recording what has taken place and by reporting the main results that have been achieved. It will examine SDC's contribution to poverty reduction and other relevant country development results such as the reduction of inequalities, and capture the effectiveness and especially impact and sustainability of the development approaches and methodologies applied by SDC and its partners across the decades. It shall also describe how Swiss bilateral cooperation in LAC has developed over time in terms of sectors, instruments, approaches and modalities, thus providing a condensed overview of the evolution of the cooperation and an explanation of how it has adapted to the changing conditions and contexts in LAC since the 1960s. Objective 2 will identify relevant lessons learned based on the findings gathered under objective 1. On the one hand, the lessons shall be available to partner governments and national and international partners who may potentially take-over some of SDC's projects, programmes or approaches (phasing-over), or which will simply remain engaged in the LAC region. On the other hand, lessons shall be distilled, both sectorally and



institutionally, that remain relevant for SDC today and in the future in other regions too. Objective 3 will generate material to communicate on SDC's historic results in order to tell the public and political leaders in Switzerland and in LAC the story of Switzerland's bilateral development cooperation with LAC from a non-evaluative perspective, i.e. through storytelling.

2.2. Scope

The **Historic Impact Capitalisation** will report on selected results and lessons learned of all countries and regions in which SDC's bilateral cooperation has been active from its beginning in 1961 until today: **Bolivia, Cuba, Ecuador, El Salvador, Haiti, Honduras, Nicaragua and Peru**. The focus will lie on the five countries where SDC is still active and which will be phasing-out by 2024 (in bold)³. In addition to a short inception report, the outputs of the assignment will consist of seven distinctive reports including deep-dives studies for each of the five current priority countries in one sector or theme that holds particularly relevant lessons learned for SDC in future, or for other donors and partners that remain in LAC. (NB: For Ecuador, El Salvador and Peru, where SDC's bilateral cooperation has already phased-out, the **Historic Impact Capitalisation** should base itself only on already available documents (see Annex 2)).

While the production of dedicated communication materials for storytelling (e.g. book, anthology, YouTube or podcast series etc.) will be followed-up in 2023-24 through a separate assignment, the **Historic Impact Capitalisation** shall also include the production of six short videos and a Short Note that provides some content material ideas for later use.

3. Guiding Questions

During the inception phase, the chosen Evaluation and Capitalisation Team will be required to draft an evaluation and capitalisation design matrix with sub-questions (or an alternative analytical framework) that will guide the **Historic Impact Capitalisation** exercise (see Ch. 5 "Deliverables"). The guiding questions set out below, grouped according to the main objectives described in Ch. 2, are non-exhaustive and intend to provide overall guidance to the team.

Objective 1 & Objective 2

Relevance

- How, and to what extent, did SDC's bilateral cooperation contribute to poverty reduction and/or the reduction of inequalities in its priority countries and region in LAC?
- What are the key milestones in the strategic orientation of SDC's bilateral cooperation in LAC? What were the key drivers for these changes in focus?
- To what extent did SDC's aid respond to pressing multidimensional development needs?
- What other longer-term key changes has SDC's bilateral cooperation in LAC contributed to from 1961 until today?
- What did not work and are considered the greatest failures of SDC's bilateral cooperation in LAC?

Effectiveness

- How and to what extent did SDC's bilateral cooperation nurture an enabling environment for poverty reduction and/or the reduction of inequalities?
- How has SDC's bilateral cooperation responded to the changing needs, to policy reforms and to new opportunities in LAC?
- Were the investments done coherently and proportionate in relation to the development priorities in the countries at specific periods of time?
- How has SDC contributed to improvements in the priority themes/sectors in LAC?

³ The two active countries in the Central America programme, Nicaragua and Honduras, will be treated as separate priority countries for the implementation of the **Historic Impact Capitalisation**.



- What concrete development results in different sectors were achieved by SDC?
- Which development approaches and methodologies applied by SDC and its partners across the decades were successful, and which did not achieve its intended outcomes?
- Which stakeholders were reached and which were excluded and how and why, and which capacities were changed and how?

Impact

- What significant changes in the lives of the intended beneficiaries did SDC's bilateral interventions in LAC contribute to?
- How did the interventions in LAC cause higher-level effects (such as changes in norms or systems)?
- Were the interventions transformative, i.e. did they create enduring changes in norms – including gender and social inclusion norms – and systems?
- How will the interventions contribute to changing societies in LAC for the better?

Sustainability

- Are the SDC bilateral cooperation interventions leading to other changes, including “scalable” or “replicable” results?
- To what extent has local ownership been established?
- To what extent are the benefits of the programmes, including closed ones, likely to continue after SDC funding ceases? What are the successes and hindering factors?

Lessons Learned (especially relevant for sectoral / thematic deep-dives)

- What lessons can be learned from SDC's bilateral cooperation in LAC in order to guide partner governments, other national and international partners that may seek to step in after SDC to potentially continue different projects and programmes?
- What lessons can be learned from SDC's bilateral cooperation in LAC to improve development effectiveness in LAC and elsewhere?
- What lessons can be learned of a more general nature from SDC's bilateral cooperation in LAC that are relevant today and for the future, e.g. in terms of nexus? What have been enabling and what have been hindering factors?
- What lessons can be learned institutionally or sectorally that may be relevant for SDC elsewhere today and in the future in terms of achieving the SDGs?

Objective 3

- Which long-term key results or changes, intended or unintended, may be of greatest interest to the public, academia or partner governments in LAC, as well as the public, academia or political decision makers in Switzerland?
- Which lessons learned are most relevant to communicate to an interested public and political decisions makers in LAC and Switzerland?
- Which innovative communication tools could be used to specifically reach an interested public and political leaders in LAC and in Switzerland?

4. Methodology & Process

The chosen Evaluation and Capitalisation Team shall develop and propose an appropriate **summative evaluation and capitalisation method** that employs qualitative and quantitative (only where available and useful) assessments in a complementary way in order to interrogate different types of evidence about the context, evolution and outcomes of SDC's bilateral development cooperation in LAC. Adopting different but complementary types of enquiry should lead to robust and credible findings. It is understood that the methodology will be hybrid – neither a pure evaluation nor a pure capitalisation, but that it has to serve both goals as per the objectives outlined earlier. Moreover, the methodologies applied should adopt a multidimensional conceptualisation of poverty based on the recognition that quality of life or



well-being depends not only on income, but also on levels of health, education, personal security, political participation and many other factors. Throughout the five phases (see below) of the **Historic Impact Capitalisation**, different methods and tools including meta-analysis, desk study, interviews, peer exchange, peer learnings sessions and field visits shall be applied.

Methodologically, the main focus shall lie on the capitalisation of SDC's experiences in LAC that continue to have a relevance for SDC elsewhere today and in the future. Moreover, the OECD-DAC evaluation criteria shall be utilized primarily for the sectoral / thematic deep-dives.

4.1. Inception phase

The chosen Evaluation and Capitalisation Team will develop an appropriate summative evaluation and capitalisation method including an evaluation design matrix (or alternative analytical framework) with detailed sub-questions in order to set the framework for the assignment. It is important that the methodology is appropriate for assessing operational, methodological and institutional aspects of SDC's bilateral engagement in LAC. The inception phase will conclude with an Inception Report to be approved by SDC (see Ch. 5.1).

4.2. Implementation phase I: Meta-analysis of the broad historic results achieved

Implementation phase I addresses fully objective 1 of this assignment and partially objective 2. It will capture SDC's historic contribution to poverty reduction and the achievement of other relevant development goals in all eight countries in LAC from 1961 until today. It will also document the evolution of development approaches (including "paradigm shifts"), aid modalities and methodologies across the decades in a way that allows for a temporal disaggregation in distinguishable phases. Where appropriate, it will also capture historic lessons learned that may still hold relevance for partner governments and national or international partners in LAC, as well as to SDC in other contexts. It shall consist of a historic meta-analysis⁴ of a selection of already available and existing programme documents and reviews (see Annex 2). Given that there is less information available on the earlier decades of SDC's engagement in LAC, this part is expected to be summarising and descriptive rather than detailed and analytical. Where necessary and possible, the meta-analysis should be complemented with key informant interviews (suggestions will be provided by SDC). Importantly, this phase of the capitalisation exercise must also confirm the sectoral / thematic deep-dives for the five current SDC priority countries that will be conducted under implementation phase II. The deep-dives should not be chosen randomly, but through a consultative process with SDC that considers the sectors⁵ with the most relevant results and lessons learned for SDC's development cooperation elsewhere. Implementation phase I will conclude with the finalisation of the Meta-Evaluation Report (see Ch. 5.2).

4.3. Implementation phase II: Sectoral / Thematic Deep-Dives

Implementation phase II addresses partly objective 1 and fully objective 2 of this assignment. It will capture SDC results in the identified specific sectors / themes in the five current priority countries through deep-dives that apply OECD DAC evaluation criteria. It should consider the achievements and experiences over mainly the past two decades in order to ensure continued relevancy and data availability. It will focus on identifying lessons, both sectoral and institutional, that can provide guidance to partner governments and national and international partners who may potentially take-over some of SDC's projects, programmes or approaches

⁴ Meta-analysis: "This method of impact evaluation consists of a study and synthesis of several other evaluations in order to draw lessons on relevance, effectiveness, efficiency and sustainability and thus capitalise on the knowledge and experience needed to improve future actions. Meta-evaluation will aggregate the results of many other evaluations..." (Source: translated from sciencepo.fr).

⁵ An initial analysis by DLAC considers the following sectors / themes as particularly relevant for the deep-dives: agro-ecology in Bolivia; triple nexus and water governance in Central America; decentralisation in Cuba; and prevention of disaster risks in Haiti.



in LAC, or on lessons that remain relevant for SDC today and in the future in other contexts too. Following the meta-analysis in the previous phase, this phase of the assignment should make use of structured, semi-structured or open interviews with key informants and beneficiaries; focus group discussions; beneficiary assessments; surveys; workshops and interviews with relevant stakeholders⁶ including SDC staff in Bern and in the Cooperation Offices in LAC. Importantly, field visits to each current priority country should be conducted during this phase. In consultation with the Cooperation Offices, interviews will be arranged with government representatives, development partners, private sector, civil society organisations and beneficiary groups. This phase will conclude with the elaboration of five Sectoral / Thematic Deep-Dive Reports covering the current five priority countries, as well as the production of six short videos (see Ch. 5.3 and Ch. 5.5).

4.4. Reporting phase

During this phase the Evaluation and Capitalisation Team will draft the **Summary Meta-Evaluation and Capitalisation Report** and discuss the conclusions and recommendations with the SDC Steering Group. The reporting phase will conclude with the approval of the main report by the SDC Steering Group (see CH. 5.4).

4.5. Dissemination phase

During the dissemination phase, the Evaluation and Capitalisation Team will prepare presentations in order to present the findings to (1) the SDC Directorate; (2) SDC HQ staff and other interest partners from outside and inside the federal administration in Bern and (3) SDC staff and partners in LAC. The first two dissemination events will take place in Bern and be held in either German, French or English. The latter event will take place virtually in Spanish and in French. The dissemination phase will address partially objective 3 of the assignment.

5. Deliverables

The following deliverables, in order of their completion, are required:

5.1. Inception Report

An **Inception Report** shall be prepared within one month after the official start of the assignment, and after an initial review of relevant documentation and some initial interviews. It shall further elaborate the scope of the assignment and the methodology and contain:

- A summary of the insights from the initial desk review and initial interviews;
- A timeline showing the countries and sectors in which SDC has been engaged in;
- A detailed summative evaluation and capitalisation methodology which produces reliable answers to the guiding questions formulated in Ch. 3;
- An evaluation and capitalisation design matrix (or alternative analytical framework) with refined guiding questions and sub-questions;
- A first refined list of interviewees (SDC will provide a long-list);
- A draft table of contents of the Meta-Evaluation Report and the Summary Meta-Evaluation and Capitalisation Report;
- Initial communication concept including for the dissemination phase;
- Refined division of labour among team members and a detailed work plan.

The Inception Report should be written in English and not exceed 15 pages excluding annexes. It shall be presented to and discussed with the SDC Steering Group in Bern within two weeks after receipt. Its approval by the SDC Steering Group is a condition to move into the implementation phases.

⁶ Apart from SDC staff, current and former, stakeholders include project partners, development partners, government officials, beneficiary groups and others that had/have a stake in SDC's work.



5.2. Meta-Evaluation Report

The **Meta-Evaluation Report** will consist of the findings and recommendations from the historic meta-analysis conducted during implementation phase I. It should be delivered within 3 months after the conclusion of the inception phase and not exceed 40 pages excluding annexes. It will have to be presented to and discussed with the SDC Steering Group in Bern. Formal approval of the Meta-Evaluation Report will be required by the SDC Evaluation Manager (see Ch. 6).

5.3. Five Sectoral / Thematic Deep-Dives

After the approval of the Meta-Evaluation Report, five **Sectoral / Thematic Deep-Dive Reports** for each of the five current priority countries shall be conducted (Bolivia, Cuba, Haiti, Honduras, Nicaragua) during a timeframe of 5 months. Each report must not exceed 25 pages excluding annexes. The reports will have to be presented to and discussed virtually with the SDC Steering Group, individually or bundled together. The SDC Evaluation Manager will have to formally approve them.

5.4. Summary Meta-Evaluation and Capitalisation Report

A fit-to-print **Summary Meta-Evaluation and Capitalisation Report** is the main output of the **Historic Impact Capitalisation** assignment. While the Evaluation and Capitalisation Team will propose a draft table of contents during the inception phase, it should be constructed around these three distinctive parts:

Part I: A summary of the Meta-Evaluation Report not exceeding 20 pages.

Part II: A synthesis of the five sectoral / thematic deep-dives for each country, including overall and generalized observations and lessons learned, not exceeding 25 pages.

Part III: Overarching conclusions, recommendations and lessons learned for partner governments, other national and international partners, and especially SDC.

In addition to the above, the Summary Meta-Evaluation and Capitalisation Report is expected to explain the scope of the assignment and the methodology used. The entire report must be in English and not exceed 55 pages excluding an executive summary and annexes. After approval of the last Sectoral / Thematic Deep-Dive Report, the Summary Meta-Evaluation and Capitalisation Report shall be submitted within one month. It will have to be presented to and discussed with the SDC Steering Group in Bern, which will also have to approve it. After that, the dissemination phase will commence.

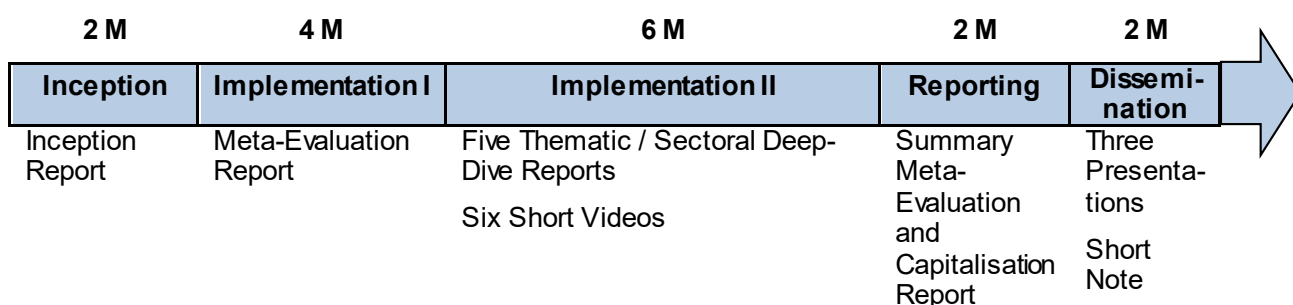
5.5. Short Videos & Presentations for Dissemination

During implementation phase II, **six short videos** (no longer than 3 minutes) must be produced that capture the main findings of the Meta-Evaluation Report and the five sectoral / thematic deep-dives respectively.

After the approval of the Summary Meta-Evaluation and Capitalisation Report, three **specific presentations** must be prepared for the dissemination of the main findings addressing (1) the SDC Directorate; (2) SDC HQ staff and other interested partners inside and outside of the federal administration in Bern and (3) SDC staff and partners in LAC. In addition, the Evaluation and Capitalisation Team is expected to draft a **Short Note** that (a) recommends the main messages for telling the public and political leaders in Switzerland and in LAC the story of Switzerland's bilateral development cooperation with LAC from a non-evaluative perspective; and (b) proposes possible innovative communication products for storytelling. The Short Note will thus provide the basis for a separate follow-up task that will develop story telling products for the public and political leaders in Switzerland and in LAC during 2023-24. All presentations and the Short Note are to be reviewed by the SDC Evaluation Manager beforehand.



Figure 1: Timeline in months [M] according to phases and deliverables



NB: The months indicated above include the time for SDC to review and approve each stage.

6. Organisation of the Evaluation and Capitalisation

There are four sets of roles in the process: (1) SDC Directorate; (2) SDC Steering Group; (3) SDC Evaluation Manager; and (4) Evaluation and Capitalisation Team (Consultant).

6.1. SDC Directorate

The **Historic Impact Capitalisation** will be conducted under a mandate provided by the SDC Directorate in August 2021. The findings, recommendations and lessons learned of the Summary Meta-Evaluation and Capitalisation Report will be presented to the SDC Directorate, which will express its appreciation of the report through a Senior Management Response.

6.2. SDC Steering Group

The SDC Steering Group accompanies the evaluation and capitalisation process. Throughout the process it will interact with the SDC Evaluation Manager and the Evaluation and Capitalisation Team (Consultant), with whom regular feedback loops should take place. Its tasks are to:

- Help the Evaluation and Capitalisation Team to better understand SDC's approaches, structures and working processes;
- Discuss, review, comment on and approve the Inception Report;
- Discuss, review, comment on and provide recommendations to the Meta-Evaluation Report and the five sectoral / thematic deep-dives;
- Review, comment on, provide recommendations to and approve the Summary Meta-Evaluation and Capitalisation Report.
- Generally support the implementation of the **Historic Impact Capitalisation** and promote the dissemination of its findings, recommendations and lessons learned.
- Directly inform the SDC collaborators responsible for the elaboration of the new Dispatch 2025-2028 in order to allow them to consider the findings, recommendations and lessons learned early on in the elaboration process.

The SDC Steering Group will include the head of DLAC and a representative from a Cooperation Office from the region. It will also include a member each of the SDC Divisions Knowledge-Learning-Innovation (KLI) and Evaluation and Corporate Controlling (E+C). SDC Communication (KOM) will also be part of the steering group in light of the objectives of the exercise. In addition, two specific individuals from other SDC are included in the steering group on the basis of their particular fore for or knowledge of the region. The full list of members of the SDC Steering Group is attached in Annex 1. The Head of DLAC will organise and chair the meetings and ensure that the group's discussions and decisions are recorded.



6.3. SDC Evaluation Manager

The **Historic Impact Capitalisation** will be supervised and managed by a team from DLAC consisting of Diepak Elmer (until August 2022) and Virginie Poyetton. The team will:

- Organise an invitation procedure and participate in the selection of the Evaluation and Capitalisation Team based on received proposals;
- Draft and administer the contract with the Evaluation and Capitalisation Team and ensure that it receives appropriate logistical support and access to information;
- Coordinate with all relevant stakeholders;
- Ensure that quality control is carried out throughout the evaluation and capitalisation process;
- Provide feedback to the Evaluation and Capitalisation Team including comment on draft versions of the Inception Report, the Meta-Evaluation and deep-dive reports (which it will also have to approve) and the Summary Meta-Evaluation and Capitalisation Report;
- Support the Head of DLAC in organising, chairing and recording the meetings of the SDC Steering Group;
- Facilitate and participate in the dissemination workshops;
- Advise and inform relevant stakeholders on matters related to the assignment;
- Prepare the Senior Management Response by the SDC Directorate.

6.4. Evaluation and Capitalisation Team (Consultant)

Following an invitation procedure, DLAC will contract an Evaluation and Capitalisation Team that is independent of SDC. The team will carry out the assignment based on its contract and will:

- Prepare and carry out the **Historic Impact Capitalisation** according to the Terms of Reference, this Approach Paper and the approved Inception Report;
- Be responsible towards the SDC Evaluation Manager and the SDC Steering Group for the findings, recommendations and lessons learned of all the outputs including the Summary Meta-Evaluation and Capitalisation Report;
- Ensure that quality assurance is carried out and documented throughout the process according to the Consultant's own proposal and Inception Report;
- Report to the SDC Evaluation Manager regularly about progress of the evaluation;
- Interact with the SDC Steering Group in formal moments, but also through regular feedback loops as appropriate;
- Organise and coordinate meetings and field visits, and other key events, including debriefing session and/or workshops in the field visit countries, in consultation with the SDC Cooperation Offices.

The Evaluation and Capitalisation Team shall consist of a Team Leader and at least two more experts with complementary expertise and experience including in communication. Moreover, it is advisable that the Consultant work with local experts in each of the five current priority countries. The team is expected to bring along the following evaluation, capitalisation and subject matter expertise and experience:

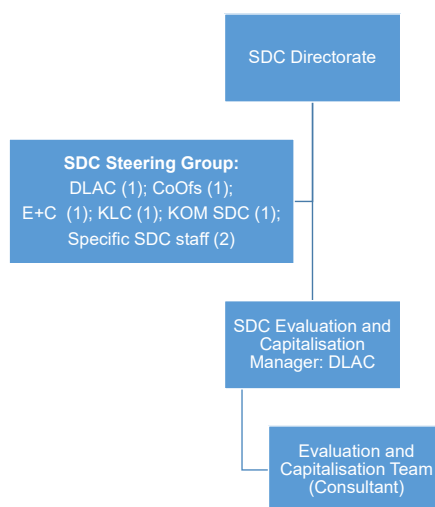
- Experience and knowledge of Switzerland's international cooperation system and the contexts in the LAC region;
- Professional experience and skills in robust evaluation and capitalisation methodologies and approaches;
- Ability to apply the OECD DAC evaluation standards;
- Ability to steer complex processes involving a multiplicity of stakeholders through participatory methods;
- Ability to work and communicate proficiently in English, German, French and Spanish;



- Experience in developing communication content and products for different audiences.

The Team Leader is responsible for the team’s reporting, proper quality assurance and for the division of labour and organisation of the work. The Team Leader and the evaluation team will participate in the SDC Steering Group meetings (virtually and physical) and other meetings as required and upon request. After the signing of the contract, the entire team shall meet with the SDC Evaluation manager in Bern for a preliminary briefing at the start of the inception phase. After that, it is envisaged that the entire team will participate in approximately five meetings in Bern with the SDC Steering Group and in order to present the findings to SDC staff; and the team leader will have at least one additional meeting with the SDC Directorate. All other meetings can be conducted virtually. In addition, it is expected that at least one team member will have visited each of the five priority countries during implementation phase II.

Figure 2: Organisation of the Evaluation and Capitalisation



7. Timeframe

Deadline	Task
17.02.2022	Invitation of at least 3 tenderers and publication of the mandate on the FDFA mandates platform
24.02.2022	Expression of interest in submitting a tender by email: sekretariat.abteilung.lateinamerika@eda.admin.ch
28.02.2022	Deadline for submitting questions by email: sekretariat.abteilung.lateinamerika@eda.admin.ch
07.03.2022	Sharing of the questions and answers with all the interested tenderers
28.03.2022	Deadline for submission of tenders
April 2022	Evaluation of submitted bids
Approx. 12.04.2022	Information of the tenderers by means of individual dispositions: Awarding of the contract and notification of the not considered tenderers
29.04.2022	Signing of contract
02.05.2022	Start of contract / start of inception phase
03.06.2022	Reception of Inception Report
30.06.2022	Approval of Inception Report / start of implementation phase I
30.09.2022	Reception of draft Meta-Evaluation Report



28.10.2022	Approval of part I of the Meta-Evaluation Report / start of implementation phase II
30.03.2023	Reception of final drafts of the Thematic / Sectoral Deep-Dives
28.04.2023	Approval of Thematic / Sectoral Deep-Dives / start of reporting phase
28.04.2023	Reception of Summary Meta-Evaluation and Capitalisation Report
26.05.2023	Approval of final Summary Meta-Evaluation and Capitalisation Report / start of dissemination phase
21.07.2023	End of dissemination phase / end of assignment

NB: The timeframe above takes into account public holidays and festive seasons.

8. Application Procedure

Please refer to the Terms of Reference for the details of the application procedure.

NB: The financial proposal must not exceed **CHF 230,000** as per the guidelines for an invitation procedure.

9. Contracting

The contract will be awarded by DLAC at SDC Bern following an analysis of the technical and financial proposals received in response to the Terms of Reference and this Approach Paper. Before the contract is awarded, DLAC may invite the tenderers to present their proposal in Bern or virtually.

A contract will be entered with the lead consultant(s). Payments will be done in five instalments based on the number of days worked and other costs incurred at the time of payment. Triggers for payment shall be set in the contract according to due deliverables stipulated in this Approach Paper.

10. Enclosures

- 1) Members of the SDC Steering Group
- 2) Literature list SDC strategies, programmes and evaluations in LAC



Enclosure 1: Members of the SDC Steering Group

Name	SDC Unit
1. Beatrice Meyer	Division Latin America & Caribbean, Chair
2. Edita Vokral	Embassy of Switzerland in Bolivia
3. Pascale Thiévent	Division Knowledge-Learning-Innovation
4. Romana Tedeschi	Evaluation and Corporate Controlling Division
5. Özgür Uhal	Communication at Humanitarian Aid Staff Unit
6. Christoph Graf	Swiss OECD Delegation in Paris
7. Arno Wicki	Embassy of Switzerland in Chile / Head of the Division Asia – Latin America from 1 September 2022



Enclosure 2: Literature list SDC strategies, programmes and evaluations in LAC

The literature list contains almost all strategies, programmes and evaluations that were historically done as part of SDC's bilateral cooperation in LAC. For the assignment, a selection of those will be relevant. It is NOT required to read and utilize all the documents listed below. The ones in "**bold**" are recommended readings, but also not compulsory.

NB: Documents without an Alexandria link can be requested from DLAC during the bidding process as part of the questions and once the contract has been signed.

A) Bolivia

A.1 Cooperation Strategies and Programmes

Kooperationsprogramm Bolivien 2022-2024

Estrategia de cooperación para Bolivia 2018 – 2021

COSUDE, 2018

https://www.alexandria.ch/discovery/delivery/41BIG_INST:ALEX/12369657470001791?lang=de

Kooperationsstrategie Bolivien 2018 – 2021

DEZA, 2018

https://www.alexandria.ch/discovery/delivery/41BIG_INST:ALEX/12369657490001791?lang=de

Estrategia de Cooperación para Bolivia 2013 - 2016

COSUDE, 2013

https://www.alexandria.ch/discovery/delivery/41BIG_INST:ALEX/12369571030001791?lang=de

Kooperationsstrategie Bolivien 2013 – 2016

DEZA, 2013

https://www.alexandria.ch/discovery/delivery/41BIG_INST:ALEX/12369522320001791?lang=de

Estrategia de la cooperación Suiza en Bolivia 2008 – 2012

COSUDE, 2010

https://www.alexandria.ch/discovery/delivery/41BIG_INST:ALEX/12369521320001791?lang=de

Schweizerische Kooperationsstrategie für Bolivien 2008 – 2012

DEZA, 2010

https://www.alexandria.ch/discovery/delivery/41BIG_INST:ALEX/12369521280001791?lang=de

Bolivia 2004 - 2008 : programa para pais de la cooperacion suiza para el desarrollo

COSUDE, 2004

PDF in Acta Nova: [Bolivia_2004-2008.pdf](#)

Bolivien 2004 - 2008 : Landesprogramm der schweizerischen Entwicklungszusammenarbeit

DEZA, 2004

PDF in Acta Nova: [Bolivien_2004-2008.pdf](#)

Landesprogramm 1998 - 2003 : / Bolivien

DEZA, 1998

PDF in Acta Nova: [Bolivien_1998-2003.pdf](#)

Programm fuer die Entwicklungszusammenarbeit der Schweiz in Bolivien : / Revision 1992

DEZA, 1992

PDF in Acta Nova: [Bolivien_1992.pdf](#)

Programm für die Entwicklungszusammenarbeit der DEH in Bolivien : / Revision 1987



DEH, 1987

PDF in Acta Nova: [Bolivien_1987.pdf](#)

Programm für die Entwicklungszusammenarbeit der DEH in Bolivien

DEH, 1986

PDF in Acta Nova: [Bolivien_1986.pdf](#)

DEH - Landesprogramm Bolivien

DEH, 1985

PDF in Acta Nova: [Bolivien_1985.pdf](#)

Entwicklungsplanung und Entwicklungspolitik in Bolivien

DEH, 1984

PDF in Acta Nova: [Bolivien_1984.pdf](#)

Die schweizerische Entwicklungszusammenarbeit (EZA) in Bolivien

DEH, 1982

PDF in Acta Nova: [Bolivien_1982.pdf](#)

A.2 Evaluations, Capitalisations and Phasing-Out Experiences

Mercados Inclusivos, Bolivia, 2020

Evaluación externa del proyecto Vida sin Violencia (VsV), Fase I (junio 2016- mayo2020), Bolivia, 2019

Evaluación Externa: Fondo Capital Semilla Fideicomiso Capital Semilla y perspectivas de sostenibilidad operativa y financiera, Bolivia, 2019

Memoria 2013-2017 de la cooperación Suiza en Bolivia

COSUDE, 2018

https://www.alexandria.ch/discovery/delivery/41BIG_INST:ALEX/12383975820001791?lang=de

Swiss International Cooperation in the Field of Gender Equality 2007-2016 (publication year 2018)
Includes Bolivia

Gestión integral del agua, Evaluación Fin de Fase, Bolivia, 2018

Gestión Ambiental Municipal, Evaluación Externa Fin de Fase I del Proyecto, Bolivia, 2018

Proyecto de investigación al cambio climático, Evaluación Final del Proyecto, Bolivia, 2018

Proyecto biocultura y cambio climático, evaluación de medio término, Bolivia, 2018

Evaluación Externa Proyecto Acceso a Justicia, Bolivia, 2017

Evaluación económico – financiera a tecnologías generadas por INIAF, Bolivia, 2017

Evaluación económico social y financiera del proyecto formación técnica profesional, Bolivia, 2017

Revisión de medio término de la Estrategia de Cooperación Bolivia 2013 - 2016 : informe final

Adrian Maître, Ruth Llanos, Ingrid Fromm, 2015

https://www.alexandria.ch/discovery/delivery/41BIG_INST:ALEX/12369649970001791?lang=de

La transversal de gobernabilidad en proyectos de la Cooperación Suiza para el Desarrollo en Bolivia, Bolivia, 2016

Informe final de la Misión de Revisión de Medio Término Aire Limpio (Análisis de la Situación del Proyecto para una Salida Responsable), Bolivia, 2016



Evaluación de Medio Término Fase IV Proyecto Formación técnica profesional, Bolivia, 2016

Evaluación de Medio Término (EMT) del Proyecto Mercados Rurales, Bolivia, 2016

Evaluación al Programa de Apoyo a la Mejora De Los Servicios Municipales (PMS) y proyectos antecesores, Bolivia, 2016

Evaluation of SDC's Performance in Governance Programming and Mainstreaming, Switzerland
Case study: Bolivia, 2015

Evaluación externa final promoción de microseguros para el área rural como respuesta al cambio climático, Bolivia, 2015

Evaluación de efectos del fondo de innovación del Programa de servicios de desarrollo económico rural – PROSEDER, Bolivia, 2015

Segunda etapa de la evaluación de la fase III del proyecto Formación técnica profesional, Bolivia, 2015

Revisión de Medio Término de la Estrategia de Cooperación Bolivia 2013 – 2016, Bolivia, 2015

Defensor del pueblo / Bolivia, 2014

Formación técnica profesional / Bolivia, 2014

Support to the Bolivian Agricultural Innovation System (ex-PIC) / Bolivia, 2014

Programme for rural economy development services (PROSEDER) – Promotion of microinsurance covering agricultural production / Bolivia, 2014

Adaptación comunitaria al cambio climático – scaling up CC-PRRD / Bolivia, 2014
Programa de mejoramiento de los servicios (PMS) / Bolivia, 2014

Evaluación de medio término de la fase I – Gestión sostenible de Recursos Naturales (GESTOR) / Bolivia, 2013

Revisión de fin de fase I - Programa de Servicios de Desarrollo Económico Rural (PROSEDER) / Bolivia, 2013

Evaluación de efectos y posibles impactos – Programa de Innovación continua (PIC) / Bolivia, 2013

Evaluación externa de la fase II – Programa de Formación técnica profesional / Bolivia, 2013

Programa de Gobernabilidad / Bolivia, 2012

Programa de Aire Limpio / Bolivia, 2012

Programa del Defensor del Pueblo / Bolivia, 2012

Programa Biocultura / Bolivia, 2012

Plan Nacional de Cuencas / Bolivia, 2012

Programa de Reducción de Riesgos de Desastres PRRD, fase III (revisión medio término) / Bolivia, 2012

Mid Term Review PROCAP (Programm zur Förderung der Berufsbildung) / **Bolivien, 2011**

MTR de la Estrategia / Bolivia, 2010



Se hace camino al sembrar : revista anual 2008 - 2009 / Agencia Suiza para el Desarrollo y la Cooperación

Medium > **Buch** | 2009 | Land/Thema > **Bolivien**

https://www.alexandria.ch/permalink/41BIG_INST/kqb8rv/alma9926015658701791

52 Seiten; Auf dem Titelblatt: 40 años socios de Bolivia; auch physisch vorhanden (DDC 1691)

Validacion de la fase inicial y definicion de la segunda fase de la estrategia de genero CORLAP : informe final de consultoria

consultores: José Baldivia, Chrystel Ferret, SylVia Cardona, 2000

PDF in Acta Nova: [CORLAP_2000.pdf](#)

25 años de cotesu en Bolivia : Sostenibilidad del desarrollo y cooperación internacional. Anuario

1994 / Agencia suiza para el desarrollo y la cooperación

Medium > **Buch** | 1994 | Land/Thema > **Bolivien**

https://www.alexandria.ch/permalink/41BIG_INST/kqb8rv/alma9926015541501791

40 Seiten; es handelt sich um den Jahresbericht 1994; zwei Teile: "Nuestras experiencias" und "Visiones de los actores del desarrollo"

Cotesu Bolivia 1989 : 20 años de cooperación / Agencia suiza para el desarrollo y la cooperación

Medium > Buch | 1989 | Land/Thema > **Bolivien**

<https://www.alexandria.ch/permalink>

Zur Geschichte der schweizerischen Entwicklungszusammenarbeit (EZA) in Bolivien
DEH, 1984

https://www.alexandria.ch/discovery/delivery/41BIG_INST:ALEX/12369483460001791?lang=de



B) Cuba

B.1 Cooperation Strategies and Programmes

Kooperationsprogramm Kuba 2022 - 2024

Estrategia de Cooperación Cuba : 2017 – 2021

COSUDE, 2017

https://www.alexandria.ch/discovery/delivery/41BIG_INST:ALEX/12369610270001791?lang=de

Kooperationsstrategie Kuba : 2017 – 2021

DEZA, 2017

https://www.alexandria.ch/discovery/delivery/41BIG_INST:ALEX/12369610430001791?lang=de

Stratégie de coopération avec Cuba pour 2011 - 2014 : usage interne

DDC, 2011

PDF in Acta Nova:

[Cuba_2011-2014.pdf](#)

[Cuba_2011-2014_version_courte.pdf](#)

Kooperationsstrategie Kuba 2007 – 2010

PDF in Acta Nova: [Cuba_2007-2010.pdf](#)

Orientations stratégiques du programme spécial : Cuba 2004 – 2006

DDC, 2003

PDF in Acta Nova: [Cuba_2004-2006_final.pdf](#)

B.2 Evaluations, Capitalisations and Phasing-Out Experiences

PAAS, Cuba, 2020

Evaluación intermedia: programa fortalecimiento de las capacidades municipales para el desarrollo local (PRODEL), Cuba, 2019

Interview mit Peter Tschumi, Chef IZA in Havanna: "Cooperación suiza en Cuba apoya y comparte buenas prácticas", Oktober, 2018

<http://ipsnoticias.net/2018/10/cooperacion-suiza-cuba-apoya-comparte-buenas-practicas/>

Evaluación de Medio Término Fase III del proyecto de innovación agropecuaria local (PIAL), Cuba, 2015

Evaluación de Medio Término Fase I del proyecto de apoyo a una agricultura sostenible en cuba (PAAS), Cuba, 2015

Evaluación de Medio Término Fase I del proyecto bases ambientales para la sostenibilidad alimentaria local (BASAL), Cuba, 2015

Evaluación participativa por protagonista Fase II del proyecto apoyo al desarrollo local de cooperativas y pequeños productores a través de un fondo de inversiones en la producción agropecuaria (FODEAL), Cuba, 2015

Evaluación intermedia del programa Fase I del programa implementación de estrategias para la gestión local del hábitat a escala municipal (Habitat2), Cuba, 2015

Revisión de medio término [de la] estrategia de cooperación con Cuba 2011 - 14 : peer review, versión final

Agencia Suiza para el Desarrollo y la Cooperación COSUDE, KEK - CDC Consultants ; Ueli Stürzinger, Fiona Wigger, 2013

https://www.alexandria.ch/discovery/delivery/41BIG_INST:ALEX/12369569250001791?lang=de



Fincas ganaderas / Cuba, 2011

Evaluacion PIAL (inovacion agricole locale)/ Cuba, 2011

Implementación de la Estrategia Género: Sistematización / Cuba, 2010

PIAL (Sistematización) / Cuba, 2010

BIOMAS / Cuba, 2010

Gender equality evaluation of the Cuba programme of the Swiss Agency for Development and Cooperation (COSUDE)

Rieky Stuart, Clotilde Proveyer, Marta Rosa Muñoz, 2009

https://www.alexandria.ch/discovery/delivery/41BIG_INST:ALEX/12369589170001791?lang=de

Revisión del programa especial de COSUDE en Cuba

Philippe De Rham, Juan Valdés Paz, 2009

https://www.alexandria.ch/discovery/delivery/41BIG_INST:ALEX/12369588730001791?lang=de

PDF in Acta Nova : Management Response

Revisión del programma especial de COSUDE en Cuba : informe

odcp consult gmbh ; Arthur Zimmermann, 2006

https://www.alexandria.ch/discovery/delivery/41BIG_INST:ALEX/12369628340001791?lang=de



C) Ecuador

C.1 Cooperation Strategies and Programmes

Estrategias del programa por país para Ecuador 2003 – 2007

COSUDE, 2004

PDF in Acta Nova: [Ecuador 2003-2007 \(2004\).pdf](#)

Programa por país para Ecuador 2003 – 2007

COSUDE, 2003

PDF in Acta Nova: [Ecuador 2003-2007 \(2003 ESP\).pdf](#)

Landesprogramm Ecuador 2003 – 2007

DEZA, 2003

PDF in Acta Nova: [Ecuador 2003-2007 \(2003 GER\).pdf](#)

Programa por país 1998 - 2002 Ecuador

COSUDE, 1998

PDF in Acta Nova: [Ecuador 1998-2002 ESP.pdf](#)

Landesprogramm 1998 - 2002 Ecuador

DEZA, 1998

PDF in Acta Nova: [Ecuador 1998-2002 GER.pdf](#)

Programme de la direction au développement et à l'aide humanitaire (DDA) pour l'Equateur [1991]

DDA, 1991

PDF in Acta Nova: [Equateur 1991.pdf](#)

Die schweizerische EZA mit Ecuador begann im Jahre 1969, mit der Unterzeichnung des entsprechenden Rahmenvertrags. Die ersten Aktionen der DEZA erfolgten in den Bereichen Saatgutverbesserung, Kolonisation/Viehzucht, sowie industrielle Verarbeitung von Überschussbananen, alle mit staatlichen Partnerinstitutionen. 1977 begann die Zusammenarbeit mit den privaten ONG CESA und FEPP in den Bereichen ländliche Entwicklung, Agro-Industrie und Vermarktung. In den Jahren 1985-93 konnte das Programm trotz kleinerer, vorübergehender Zäsuren erweitert werden, da der Sektion infolge der Probleme in Peru zusätzliche Mittel zur Verfügung standen (Beilage 8). Ab 1992 konnten weitere Projekte aus dem Umweltkredit finanziert werden. Die **geographische Konzentration** auf das Hochland sowie die **sektorielle Konzentration** in den Bereichen Landwirtschaft, Forst/Umwelt und Kleinindustrie wurde dabei in pragmatischer Weise fortgesetzt und durch eine zunehmende Verknüpfung der Interventionsebenen ergänzt. Die **humanitäre Hilfe** unterstützte ein Kleinprojekt zur Soforthilfe nach einem Erdbeben sowie ein Programm zur Verbesserung der Kinderernährung in Zonen grösster Armut. Eigentliche **Katastrophenhilfe** wurde nach dem grossen Bergsturz von La Josefina (1993) geleistet. Diese wird gegenwärtig durch den Aufbau und Betrieb eines Frühwarnsystems fortgesetzt. Das **BAWI** finanziert seit einigen Jahren ein Projekt zur Unterstützung des Forstsektors bei der Einhaltung der Ziele der ITTO 2000 (Abschluss 1997) sowie 4 regionale Programme im wirtschafts- und handelspolitischen Bereich: ein von der IDB verwaltetes Treuhandkonto für Faktibilitätsstudien, ein UNIDO-Programm zur Modernisierung der Kapitalgüterindustrie, das "Programa Bolivar" zur Förderung der privatwirtschaftlichen Zusammenarbeit und einen von der CAF verwalteten Mischkredit von Fr. 20 Mio. (für alle Andenländer). Im Rahmen der **Entschuldungsmassnahmen** wurden im Juli 1994 ein früherer DEZA-Kredit, die gesamten schweizerischen, ERG-versicherten und einige zusätzliche kommerzielle Auslandsschulden Ecuadors mit einem Nominalbetrag von CHF 61,3 Mio. erlassen, unter der Auflage, dass sich Ecuador verpflichtete, 25% des Betrags in Lokalwährung in einen gemeinsam zu verwaltenden Gegenwertfonds einzubezahlen. Diese Verpflichtung wurde pünktlich erfüllt. Der so geschaffene Fondo de Contravalor Ecuatoriano-Suizo (FOES) unterstützt Entwicklungsprojekte zugunsten der ärmsten Schichten der Bevölkerung. Bis Ende 1998 werden 90% des Gegenwertfonds verpflichtet sein. Die Arbeiten sind dann noch während rund zwei Jahren weiter zu begleiten, bevor sie mit einer Impact-Evaluation



abgeschlossen werden können.

Die **Regisseure** der DEZA in Ecuador sind INTERCOOPERATION, SWISSCONTACT, SOFONIAS (alle mit eigenen Büros in Quito) sowie PROJEKT-KONSULT, CIP und CIAT.

Quelle: *Landesprogramm 1998 – 2002 Ecuador, Seite 9*

C.2 Evaluations, Capitalisations and Phasing-Out Experiences

SDC's Vocational Skills Development activities, 2011
Case studies: Ecuador, Nicaragua, Peru

[Phasing out de l'Equateur 2006 - 2009 : rapport à la Direction, août 2010](#)

SDC Ecuador : phasing out : programme closure experience

Medium > Dokument | 2010 | Land/Thema > **Ecuador**

https://www.alexandria.ch/permalink/41BIG_INST/milucq/alma9926035202901791

122 Dokumente, The main objective of the present document is to keep record of the closure process and provide future cooperation offices with the appropriate steps and tools to be used in a closing stage. Die Dokumente werden nur in ALMA angezeigt.

[SDC Ecuador : phasing out : programme closure experience, April 2010](#)

Ecuador - experiencias de 40 años de cooperación / Agencia Suiza para la Cooperación y el Desarrollo COSUDE

Medium > Zeitschrift | 2010 | Land/Thema > **Ecuador**

https://www.alexandria.ch/discovery/delivery/41BIG_INST:ALEX/12369567830001791?lang=de

4 Seiten, Latin Brief zum Phasing-out

Swissaid-SDC joint evaluation of three Swissaid country programmes and some issues related to the implementation of the Swissaid Global Strategy 2010 : final report

KEK-CDC Consultants ; Jean-Pierre Wolf ... [et al.], 2010

https://www.alexandria.ch/discovery/delivery/41BIG_INST:ALEX/12369512280001791?lang=de

➤ *Enthält neben Ecuador auch Indien und Niger*

[40 Jahre Ecuador \(1969 - 2009\) : Zusammenfassung Wirkungsbericht und lessons learned phasing out.](#)

Evaluation of SDC's contribution towards biodiversity : impact in the Andean region
SDC, 2009

https://www.alexandria.ch/permalink/41BIG_INST/milucq/alma9926015650301791

2 Dokumente: Evaluation (96 Seiten) und Annexes and Case studies (212 Seiten)

[Local actors: the true protagonists of their own development: accountability report - 40 years: effects/impacts, lessons learnt and particularities of SDC's work in Ecuador, december 2009](#)

Actores : protagonistas de su desarrollo : rendición de cuentas de 40 años : efectos/impactos, lecciones aprendidas y particularidades de COSUDE en Ecuador / Agencia Suiza para el Desarrollo y la Cooperación

Medium > Buch | 2009 | Land/Thema > **Ecuador**

https://www.alexandria.ch/permalink/41BIG_INST/kqb8rv/alma9926015654501791

7 Hefte zu verschiedenen Themen



Local actors: the true protagonists of their own development: accountability report - 40 years: effects/impacts, lessons learnt and particularities of SDC's work in Ecuador / Agencia Suiza para el Desarrollo y la Cooperación

Medium > Buch | 2009 | Land/Thema > **Ecuador**

https://www.alexandria.ch/permalink/41BIG_INST/milucq/alma9926015575301791

40 Seiten, nur diese Ausgabe der 7 Hefte wurde von Spanisch nach Englisch übersetzt

Paso a paso se construyen grandes historias : agencia suiza para el desarrollo y la cooperación, COSUDE, 1969 - 2009, Ecuador / autor de textos: Álvaro Samaniego

Medium > Buch | 2009 | Land/Thema > **Ecuador**

https://www.alexandria.ch/permalink/41BIG_INST/milucq/alma9925995731401791

90 Seiten, Kommunikationsprodukt, gutes Beispiel

Relatos de un caminar = Story of a journey / Juan Diego Perez ; Dirección Suiza para el Desarrollo y la Cooperación

Medium > Film | 2009 | Land/Thema > **Ecuador**

<https://share.zem.ch/s/cNe8jf92NSTjp3N>

24 Minuten, Kommunikationsprodukt, schöne Bilder, gute Qualität. Der Hauptfilm "Relatos de un caminar" gibt Einblick in die 40-jährige Zusammenarbeit der DEZA mit Ecuador. Anhand verschiedener Beispiele (Wasserversorgung mit Hilfe eines Kanals, Salz- und Milchwirtschaft) wird erklärt, welche Fortschritte erzielt werden konnten und wie dadurch die Lebensqualität der Menschen in der Andenregion gestiegen ist.

Foro/Feria Riobamba

Medium > Film | 2009 | Land/Thema > **Ecuador**

<https://share.zem.ch/s/gFDACTWnJSxNJMg>

5 Minuten, Kommunikationsprodukt, gut produziert. Der Kurzfilm "Foro/Feria Riobamba" zeigte eines der beiden von der DEZA organisierten Foren mit anschliessenden Märkten, um die 40 Jahre Zusammenarbeit zu feiern und den Partnern zu danken.

Foro/Feria Cuenca

Medium > Film | 2009 | Land/Thema > **Ecuador**

<https://share.zem.ch/s/ZNeSoLC5ATJiLss>

6 Minuten, Kommunikationsprodukt, schöne Bilder, gut produziert. Der Kurzfilm "Foro/Feria Cuenca" zeigte eines der beiden von der DEZA organisierten Foren mit anschliessenden Märkten, um die 40 Jahre Zusammenarbeit zu feiern und den Partnern zu danken.

Consortio de queserías rurales del Ecuador : por los 20 años de aniversario / Gonzalo Rivas Carrión ; Agencia suiza para el desarrollo y la cooperación COSUDE

Medium > Film | 1998 | Land/Thema > **Ecuador**

<https://share.zem.ch/s/d6swS5Qw2Aq6k59>

20 Minuten, 20 Jahr Jubiläum des Käse-Konsortiums, Ton- und Bildqualität sind nicht besonders gut; die Farben sind sehr blass und die Bilder zum Teil unscharf



D) Haiti

D.1 Cooperation Strategies and Programmes

Kooperationsprogramm Haiti 2022 - 2024

Stratégie de la Coopération Suisse en Haïti : 2018 – 2021

DDC, 2018

https://www.alexandria.ch/discovery/delivery/41BIG_INST:ALEX/12369630430001791?lang=de

Stratégie de la Coopération Suisse en Haïti 2014 – 2017

DDC, 2014

https://www.alexandria.ch/discovery/delivery/41BIG_INST:ALEX/12369577090001791?lang=de

DDC programme de coopération à moyen terme : Haïti 2011 – 2013

DDC, 2011

https://www.alexandria.ch/discovery/delivery/41BIG_INST:ALEX/12369523820001791?lang=de

DEZA Mittelfristprogramm : Haiti 2011 – 2013

DEZA, 2011

https://www.alexandria.ch/discovery/delivery/41BIG_INST:ALEX/12369523800001791?lang=de

2009 wurde ein **Mittelfristprogramm Haïti 2010-2012** ausgearbeitet. Am 12. Januar 2010 gab es in Haïti ein grosses Erdbeben. VERMUTUNG: dieses Mittelfristprogramm wurde nicht umgesetzt, sondern es wurde nach dem Erdbeben gleich das Mittelfristprogramm 2011 – 2013 ausgearbeitet. PDF in Acta Nova: [MFP Haiti 2010-2012 121209Final.pdf](#)

«Als Antwort auf die Jahrhundertkatastrophe hat der Bundesrat entschieden, in grossem Umfang Schweizer Wiederaufbauhilfe an Haiti zu leisten. Die Schweiz wird für die Jahre 2011 bis 2013 insgesamt rund 36 Millionen Franken für den Wiederaufbau und die langfristige Entwicklungszusammenarbeit zur Verfügung stellen. Dieser Entscheid bildet die Grundlage für das vorliegende Mittelfristprogramm 2011 – 2013.»

Quelle: *DEZA-Mittelfristprogramm : Haiti 2011-2013, Seite 3*

Programme humanitaire Suisse pour Haïti 2006 – 2008

DDC, 2006

https://www.alexandria.ch/discovery/delivery/41BIG_INST:ALEX/12369536420001791?lang=de

D.2 Evaluations, Capitalisations and Phasing-Out Experiences

Programme de Préservation et Valorisation de la Biodiversité, Phase 04 – Evaluation externe, Haiti, 2018

Programme d'Appui à la Production Agricole en Haïti, Phase 01 – Evaluation externe, Haiti, 2018

Evaluation de pays = country evaluation : stratégie de coopération à Haïti 2014 – 2017

Direction du développement et de la coopération DDC, Universal Management Group Ltd ; Ivan Conoir, Dominique Favre, Sebastian Eugster, 2017

https://www.alexandria.ch/discovery/delivery/41BIG_INST:ALEX/12369648520001791?lang=de

Programme de préservation valorisation de la biodiversité (PVB), Haiti, 2017

Evaluation of SDC's Performance in Basic Education 2007-2014, global
Case study: Haiti, 2016

Note sur le déroulement de la revue a mis-parcours de la stratégie de la coopération Suisse en Haïti 2014 – 2017

Pierre Gautier ; Direction du développement et la coopération DDC, 2016

https://www.alexandria.ch/discovery/delivery/41BIG_INST:ALEX/12369635570001791?lang=de



Rapport d'évaluation des impacts du projet EPA-V, projet eau potable et assainissement, Haiti, 2016

Evaluation à mi-parcours phase VI du programme de préservation et valorisation de la biodiversité en haute altitude en Haïti, Haïti, 2015

Secteur de l'eau potable, de l'assainissement et de l'hygiène : Bilan des interventions 1996 – 2014 et prospections à moyen terme / Haiti, 2014

Evaluation of the performance of SDC instruments in fragile and conflict-affected contexts
Case study: Haiti, 2012

Programme de Préservation et Valorisation de la Biodiversité (PVB) / Haiti, 2012

External Evaluation PADL II 2011 / Haiti, 2011

HEKS / EPER - SDC joint evaluation : strategy implementation and program performance of HEKS / EPER's international cooperation

KEK-CDC Consultants ; Daniel Kessler, Gerrit Desloovere, Ed Quitarano, 2008

https://www.alexandria.ch/discovery/delivery/41BIG_INST:ALEX/12369589710001791?lang=de



E) Honduras (before it became part of the Central America Programme)

E.1 Cooperation Strategies and Programmes

Programm für die Entwicklungszusammenarbeit der DEH in Honduras

DEH, 1982 / 1986 / 1988

PDF in Acta Nova:

[Honduras_1982.pdf](#)

[Honduras_1986.pdf](#)

[Honduras_1988.pdf](#)

E.2 Evaluations, Capitalisations and Phasing-Out Experiences

Water Governance Program, Honduras, 2020.

Independent Evaluation of SDC's Engagement in the Water Sector 2010-2017

→ Case studies: Colombia, Honduras, 2020

Evaluación Externa del Programa "Fortalecimiento de los Derechos Humanos y a las Auditorias Sociales (FDHAS)", Honduras, 2019

"Suiza celebra 40 años de cooperación con el pueblo hondureño", Juni 2018

https://www.eda.admin.ch/countries/honduras/es/home/noticias/novedades.html/content/countries/honduras/es/meta/news/2018/Junio/celebracion_40_anos_suiza_honduras

Programa de Apoyo a las Reformas en el Sector Justicia y Seguridad en Honduras, Honduras, 2017

Gobernabilidad Local Honduras 2013-2015 / Honduras, 2014

PGLIM (Program of Local Governance and Municipal Investment) and AGUASAN (Water and Sanitation Program) / Honduras, 2014

Evaluación final- Proyecto Fortalecimiento de Capacidades para la Gestión Integral de Riesgos en el Departamento de Colón / Honduras, 2013

Aguasan Honduras / América Central, 2010

F) Nicaragua

F.1 Cooperation Strategies and Programmes

None available.

F.2 Evaluations, Capitalisations and Phasing-Out Experiences

Evaluación Externa: Programa gestión comunitaria de la cuenca del Rio Dipilto, Nicaragua, 2019

Projekt Neustra Cuenca Goascoran, Nicaragua, 2018

Swiss International Cooperation in the Field of Employment 2005-2014 (publication year 2017)
Includes Nicaragua

Programa Cadena de Valor Cacao, Evaluación prospectiva de medio término, Nicaragua, 2017

Evaluación de impacto final y Evaluación final Programa Ambiental de Gestión de Riesgo de Desastres y Cambio Climático (PAGRICC), Nicaragua, 2018

Evaluación de impacto final y Evaluación final Programa Ambiental de Gestión de Riesgo de Desastres y Cambio Climático (PAGRICC), Nicaragua, 2017



PYMERURAL Evaluación de impacto del programa 2008-2014. Preparar borrador informe de fin de fase / Central America, 2014

Gov. Private Sector Network SITCA PRONICARAGUA / Nicaragua, 2014

Violencia Intrafamiliar / Nicaragua, 2014

Fondo Anticorrupción / Nicaragua, 2014

AGUASAN Nicaragua / Nicaragua, 2014

AGUASAN Nicaragua / Nicaragua, 2014

Fondo Común para la Sociedad Civil Nicaragua / **Nicaragua, 2014**

Evaluación externa – Proyecto Centro de formación y capacitación permanente en gestión integral de riesgos y desastres / Nicaragua, 2013

SDC's Vocational Skills Development activities, 2011
Case studies: Ecuador, Nicaragua, Peru

Aguasán Nicaragua / América Central, 2010

30 años de cooperación Suiza en Nicaragua / Cooperación Suiza en América Central

Medium > **Buch** | 2009 | Land/Thema > **Nicaragua**

https://www.alexandria.ch/permalink/41BIG_INST/kqb8rv/alma9926015663301791

12 Seiten; auch physisch vorhanden (DDC 1676)

Swiss development cooperation in the water sector 2008 (publication year 2008)
Includes Nicaragua

G) Central America including El Salvador

G.1 Cooperation Strategies and Programmes

Swiss Cooperation Programme Central America 2022 - 2024

Swiss cooperation strategy for Central America : 2018 – 2021

SDC, 2018

https://www.alexandria.ch/discovery/delivery/41BIG_INST:ALEX/12369655960001791?lang=de

Estrategia de la cooperación suiza para América Central 2013 – 2017

COSUDE, 2013

https://www.alexandria.ch/discovery/delivery/41BIG_INST:ALEX/12369522560001791?lang=de

Swiss cooperation strategy for Central America 2013 – 2017

SDC, 2013

https://www.alexandria.ch/discovery/delivery/41BIG_INST:ALEX/12369522600001791?lang=de

Estrategia de la cooperación Suiza para Centroamérica 2007 – 2012

COSUDE, 2007

https://www.alexandria.ch/discovery/delivery/41BIG_INST:ALEX/12369484860001791?lang=de

Swiss cooperation strategy for Central America 2007 – 2012



SDC, 2007

https://www.alexandria.ch/discovery/delivery/41BIG_INST:ALEX/12369487640001791?lang=de

Swiss disaster reduction concept for Central America 2005 – 2007

SDC, 2005

PDF in Acta Nova: [Central America 2005-2007.pdf](#)

Konzept der humanitären Hilfe des Bundes in Asien und Amerika 2002 – 2004

DEZA, 2002

PDF in Acta Nova: [Asien Amerika 2002-2004.pdf](#)

Konzept der humanitären Hilfe des Bundes in Asien und Amerika 2001 – 2003

DEZA, 2001

PDF in Acta Nova: [Asien Amerika 2001-2003.pdf](#)

Regionalprogramm 1999 - 2005 Zentralamerika

DEZA, 1999

https://www.alexandria.ch/discovery/delivery/41BIG_INST:ALEX/12369487660001791?lang=de

Mehrjähriges Regionalprogramm der DEH für Zentralamerika 1993 – 1998

DEH, 1993

PDF in Acta Nova: [Zentralamerika 1993-1998.pdf](#)

G.2 Evaluations, Capitalisations and Phasing-Out Experiences

Evaluación de medio término: Promoción del acceso a entornos protectores de aprendizaje para la niñez afectada por otras situaciones de violencia en el triángulo norte, Central America, 2019

Informe de avances 2013 - 2015 : juntos en el desarrollo

COSUDE, 2016?

https://www.alexandria.ch/discovery/delivery/41BIG_INST:ALEX/12366990440001791?lang=de

„Peer review“ Programa Gobernabilidad Local Fase 4./ Central America, 2012

Mid Term Review Kooperationsstrategie Zentralamerika

DEZA, 2010

https://www.alexandria.ch/discovery/delivery/41BIG_INST:ALEX/12369576470001791?lang=de

Aguas Regional / América Central, 2010

RRD / América Central, 2010

Programa Regional para América Central PRAC / América Central, 2010

ECOMERCADOS / América Central, 2010

23 Gobernabilidad Local / América Central, 2010

Reflets sur des programmes de la DDC 2009 (publication year 2009)

Includes Central America (Honduras, Nicaragua, Guatemala, El Salvador), Andes (Peru, Bolivia, Ecuador)

COSUDE en El Salvador : aportes durante 21 años : "con COSUDE, he recibido lo suficiente para caminar solo"

Medium > [Flyer](#) | 2008 | Land/Thema > [El Salvador](#)

https://www.alexandria.ch/permalink/41BIG_INST/kqb8rv/alma9925995721301791

6 Seiten; Publikation zum phasing-out?



Schweizerische Eidgenossenschaft
Confédération suisse
Confederazione Svizzera
Confederaziun svizra

Federal Department of Foreign Affairs (FDFA)

Swiss Agency for Development and Cooperation SDC

Domain South Cooperation
Division Latin America & Caribbean

Evaluación independiente del Programa Regional de América Central 1999 – 2005

por encargo de la División de Evaluación y Controlling, Agencia Suiza para el Desarrollo y la Cooperación (COSUDE); Michael Schlönvoigt ... [et al.], 2006

https://www.alexandria.ch/discovery/delivery/41BIG_INST:ALEX/12369509580001791?lang=de



H) Peru

H.1 Cooperation Strategies and Programmes

Estrategía de cooperación Perú 2009 – 2011

COSUDE, 2009

https://www.alexandria.ch/discovery/delivery/41BIG_INST:ALEX/12369510970001791?lang=de

Kooperationsstrategie Peru 2009 – 2011

DEZA, 2009

https://www.alexandria.ch/discovery/delivery/41BIG_INST:ALEX/12369511420001791?lang=de

Perú 2002 - 2007 : programa plurianual de cooperación para el desarrollo

COSUDE, 2003

PDF in Acta Nova: [Peru_2002-2007_ESP.pdf](#)

Peru 2002 - 2007 : Landesprogramm der schweizerischen Entwicklungszusammenarbeit

DEZA, 2003

PDF in Acta Nova: [Peru_2002-2007_GER.pdf](#)

1993 entschied die DEZA, Peru weiterhin als Schwerpunktland zu erachten und das Landesprogramm 95 - 97 auszuarbeiten, das 1998 um drei Jahre und aufgrund der politischen Lage im Jahre 2000 um ein weiteres Jahr verlängert worden ist. *Quelle: Peru 2002 - 2007 : Landesprogramm der schweizerischen Entwicklungszusammenarbeit / DEZA, SECO, Seite 6*

Programm der schweizerischen Entwicklungszusammenarbeit : / Peru 1998 – 2000

DEZA, 1998

PDF in Acta Nova: [Peru_1998-2000.pdf](#)

Programm der schweizerischen Entwicklungszusammenarbeit in Peru 1995 – 1997

DEZA, 1995

PDF in Acta Nova: [Peru_1995-1997.pdf](#)

Das 1986 genehmigte und 1989 revidierte Landesprogramm der DEH steht heute wie ein Relikt der Vergangenheit in einer grundsätzlich veränderten Landschaft da. Im September 1991 stellte die DEH-Direktion das Peru-Programm aufgrund unberechenbarer Sicherheitsrisiken in eine "Abwarte-Position". Im Mai 1993 konnte eine gemeinsame Mission der DEH-Zentrale und des BAWI feststellen, dass eine drastische Wende in der jüngeren Geschichte Perus stattgefunden hatte und sich das Land daranmachte, eine mit Blut getränkte Vergangenheit zu überwinden. Gestützt auf die Erkenntnisse der Mission beschloss die Direktion der DEH, Peru im Aufbau eines modernen demokratischen Staates zu unterstützen, entsprechend die schweizerische Entwicklungszusammenarbeit (EZA) in Peru weiterzuführen und wieder auf das Niveau eines Schwerpunktlandes auszubauen.
Quelle: Programm der schweizerischen Entwicklungszusammenarbeit in Peru 1995 – 1997, Seite 2

Revue du programme de coopération technique et financière au Pérou : / 1989 – 1991

DDA, 1989

https://www.alexandria.ch/discovery/delivery/41BIG_INST:ALEX/12369485860001791?lang=de

Pérou : / programme de coopération technique et financière 1986 – 1990

DDA, 1986

PDF in Acta Nova: [Pérou_1986-1990.pdf](#)

H.2 Evaluations, Capitalisations and Phasing-Out Experiences

Entwicklungspolitischer Schlussbericht Peru und Anden+ 2016-2021

Martin Jaggi, Botschaft Lima, 2021



50 años innovando juntos : cooperación Suiza en Perú

Medium > Film | 2015 | Land/Thema > **Peru**

https://www.alexandria.ch/permalink/41BIG_INST/kqb8rv/alma9926014253501791

3 Filme, 22 Minuten, Querschnitt durch 50 Jahre Zusammenarbeit basiert auf Sequenzen aus Dokumentarfilmen und Videos von 1970 - 2014 - mit Originalkommentaren auf Französisch, Deutsch und Spanisch

De la producción de queso a la protección del clima: soluciones innovadoras, emblema de una larga colaboración con el Perú : 1964–2011: balance de COSUDE en Perú / Agencia Suiza para la Cooperación y el Desarrollo COSUDE

Medium > Zeitschrift | 2013 | Land/Thema > **Peru**

https://www.alexandria.ch/discovery/delivery/41BIG_INST:ALEX/12369565150001791?lang=de

4 Seiten, Latin Brief zum Phasing-out

Ende 2011 stellte die DEZA die traditionelle bilaterale Zusammenarbeit ein und übergab die noch laufenden Projekte den lokalen Partnern.

Quelle: [Latin Brief 2013-1](#), Seite 1

SDC's Vocational Skills Development activities, 2011

Case studies: Ecuador, Nicaragua, Peru

Final Evaluation INCOPA / Peru, 2011

Final Evaluation APOMIPE / Peru, 2011

Final Evaluation APODER / Peru, 2011

Final Evaluation PROJUR / Peru, 2011

Final Evaluation CANASTA DE FONDOS – DEFENSORIA DEL PUEBLO / Peru, 2011

COSUDE - Perú

Medium > **Flyer** | 2004 | Land/Thema > **Peru**

https://www.alexandria.ch/permalink/41BIG_INST/kqb8rv/alma9926013883401791

3 Flyer; (mention sur la couverture intérieure: 40 anos 1964/2004 ... de cooperacion Suiza en el Peru); nur physisch vorhanden (DDC 604)

Report on the economic analysis for the country programme Peru : (mission from 11 - 27 September 2000) Rolf Kappel, NADEL ETH Zürich, Enrique Vasquez, Universidad de la Pacifica ; [SDC, SECO], 2001

PDF in Acta Nova: [Analysis Peru 2001.pdf](#)

Introduction: "This report is based on a mission on behalf of Swiss Development Cooperation (SDC) and the Swiss State Secretariat for the Economy (SECO). It is intended to serve as an input to formulate a new country programme for Peru. The country programme is supposed to include the strategic lines of activities of development cooperation of both SDC and SECO."